

**Board of Governors  
of  
Pennsylvania's State System of Higher Education**

**Meeting Minutes**

276th Meeting  
Thursday, July 16, 2020  
Via Zoom  
9:00 a.m.

**ATTENDING**

**Board of Governors:**

Representative Timothy P. Briggs  
Nicole L. Dunlop  
Alexander H. Fefolt  
Donald E. Houser, Jr.  
Senator Scott Martin  
David M. Maser (Vice Chair)  
Thomas S. Muller  
Noe Ortega (designee for Secretary Rivera)  
Representative Brad Roae  
Senator Judith L. Schwank  
Cynthia D. Shapira (Chair)  
Allison Jones (designee for Secretary Meg Snead)  
Samuel Smith (Vice Chair)  
Stephen L. Washington, Jr.  
Neil R. Weaver  
Janet L. Yeomans

In attendance was (non-voting) Board Faculty Liaison, Jamie L. Phillips.

Audrey F. Bronson, Marian Moskowitz, and Secretary of Education Pedro A. Rivera were absent.

Chairwoman Shapira called the meeting to order at 9:02 a.m.

Attendance taken at the direction of Chairwoman Shapira established that a quorum of the Board was present.

**OPENING REMARKS**

- Chairwoman Shapira provided opening remarks and introduced newly appointed student Board member, Stephen Washington, from Shippensburg University, who thanked everyone for the opportunity to serve.

- Chairwoman Shapira commented on the outstanding work the universities are doing as preparations for the fall semester are under way in the midst of the pandemic. The System has the full support of the Board and stands ready to assist the students to succeed in meeting their goals.
- As a follow up to the June Board of Governors meeting, Chairwoman Shapira again noted the importance of the work the State System is doing to bring diversity, equity and inclusion to the forefront, which is embedded in our mission and System Redesign. Dr. Denise Pearson, Vice Chancellor and Chief Diversity, Equity and Inclusion Officer, was introduced and offered a few remarks on her role at the System level and commented on the strategies that are already underway at the universities.
- Chancellor Dan Greenstein reiterated Chairwoman Shapira's comments regarding the need for a system approach to diversity, equity, and inclusion.
- Chairwoman Shapira thanked the former Foundation President, Ms. Jennifer Hartman, for her efforts over the past years and welcomed the new President, Ms. Cynthia Pritchard, a former graduate of Mansfield University.
- Chairwoman Shapira thanked all those who had a hand in drafting and supporting the ultimate passage of Act 50, which was recently signed by the Governor. This is the most far-reaching and formative update to System legislation since its founding in 1984. These changes will help strengthen institutions and ensure that the State System has open doors for students throughout the Commonwealth, which is the main focus and goal of the System redesign and the goal of this legislation.

Chairwoman Shapira reported that the Board met in executive session/workshop mode Wednesday, July 15, 2020 from 1:00 p.m. - 3:50 p.m.

### **PUBLIC COMMENTS**

Two individuals from the public were on the line, however, offered no comments.

### **REMARKS BY UNION LEADERS**

Remarks by SCUPA President - Ms. Sheleta Camarda-Webb

Remarks by APSCUF President - Dr. Jamie Martin

### **UPDATE FROM PACT PRESIDENT**

Mr. Jack Wabby, newly elected PACT President, offered remarks about PACT's continued support to the System and university students.

## **APPROVAL OF CONSENT AGENDA**

Chairwoman Shapira moved that the Consent Agenda be approved as follows:

- a. April 29, 2020 Board of Governors Meeting Minutes  
June 10, 2020 Board of Governors Meeting Minutes
- b. Board of Governors Committee Assignments
- c. Financial Sustainability – loan covenants update

Voice Vote. The motion passed unanimously.

## **CHANCELLOR GREENSTEIN REMARKS**

- Chancellor Greenstein offered remarks regarding the many years of service by the respective individuals who received resolutions. Their passion for the students and system had a profound impact on him as the new Chancellor, and all have been great partners and mentors these past few years.
- Chancellor Greenstein thanked presidents and leadership teams publicly for all their work during these challenging times, not just with COVID and the fall reopening, but given the overall challenges higher education faces. They have spent countless hours discussing how to best manage the communities they serve.
- The Chancellor commented on the fall semester plans to reopen and the many challenges that the universities are facing, including the management of sports on the campuses.

## **FACULTY SHARED GOVERNANCE COMMISSION UPDATE**

Governor Don Houser, Chair of the Faculty Shared Governance Commission, provided an update on the Commission's work to-date.

Governor Houser reviewed the Commissions' timeline of work and progress to-date, which can be found on the System's website, [www.passhe.edu/SharedGovernance](http://www.passhe.edu/SharedGovernance).

Next steps for the Commission will be to gather feedback on the draft recommendations that are out for review. The timeline was adjusted due to COVID and operational impacts at the universities, but the Commission is close to providing a draft recommendations for the Board's consideration at the October 2020 meeting.

Governor Houser thanked the Commission members for their efforts and their hard work during this challenging time.

## BOARD ACTION ITEMS

After a brief break, the meeting resumed at 10:42 a.m.

Chancellor Greenstein reviewed the direction and timeline for System Redesign, as presented in the Board agenda and shared PowerPoint. Final recommendations to the Board for consideration as outlined in the attached Board materials:

1. Conduct financial stability review focusing on three combinations of potential university integrations.
2. Assume for the review that each integration entails:
  - One leadership team
  - A single faculty and staff
  - A single program array
  - A unified enrollment management strategy
  - A single, combined budget
  - One reporting relationship through the Chancellor to the Board
3. Be open to analysis leading to different integration models/approaches and/or allow for different university combinations.
4. Focus on three university combinations:
  - California and Clarion
  - Edinboro and Slippery Rock
  - Lock Haven and Mansfield
5. Include in the review key components:
  - Implementation costs and funding sources
  - High-level governance model and accreditation issues
  - Financial and administrative opportunities and financial impacts
  - High-level recommendation to achieve financial sustainability
  - Establishment of a collaborative consultation process for planning and implementation
6. Undertake policy and procedure reviews as may be required:
  - Financial (including appropriations formula), academic, student, personnel
7. Ensure continuity of key system redesign activities:
  - Implementation of v2 sustainability plans
  - Shared Services Development and IT governance
  - Academic Master Planning
  - Infrastructure supporting Student Portability (e.g., OneSIS)

Chairwoman Shapira moved **THAT THE BOARD APPROVES THE AFFIRMATION OF DIRECTION FOR SYSTEM REDESIGN AND ENDORSE THE SEVEN RECOMEMNDATIONS AS PRESENTED BY THE CHANCELLOR.**

Voice Vote. The motion passed unanimously. No opposition.

Ms. Sharon Minnich, Vice Chancellor, Administration and Finance, provided an overview of the Fiscal Year 2020-21 Educational and General Appropriation Allocation, as outlined in revised Item #9b, Attachments 1 and 2 of the Board agenda materials.

Chairwoman Shapira moved **THAT THE BOARD APPROVES THE ALLOCATION OF FUNDS FROM THE SYSTEM'S FISCAL YEAR 2020-21 EDUCATIONAL AND GENERAL APPROPRIATION, AS REFLECTED IN THE REVISED ITEM #9B, ATTACHMENT 1.**

Roll Call Vote. Motion Passed. Representative Brad Roae opposed.

## **ELECTION OF OFFICERS**

Governor Don Houser moderated this portion of the meeting for the election of officers as outlined in the Board of Governors bylaws, which calls for the annual election of officers at the third quarterly meeting of each calendar year. Governor Houser moved **THAT THE OFFICERS FOR THE BOARD OF GOVERNORS FOR THE 2020-21 YEAR BE AS FOLLOWS:**

**CHAIR: CYNTHIA SHAPIRA**

**1<sup>ST</sup> VICE CHAIR: DAVID MASER**

**2<sup>ND</sup> VICE CHAIR: SAM SMITH**

Hearing no other motions for officers, a voice vote was conducted. The motion passed.

## **NEW BUSINESS**

### **RESOLUTIONS**

Resolutions were presented to the following individuals:

- Chairwoman Shapira virtually presented a resolution to Ms. Camarda-Webb thanking her for many contributions to the SCUPA Union, the State System, and students of the California University of Pennsylvania.
- Chairwoman Shapira virtually presented a resolution to Dr. Kenn Mash, recognizing his decade of senior leadership to the System, Faculty and students as APSCUF's President and Vice President over the years.
- Chairwoman Shapira virtually presented a resolution to Mr. Jeff Smith, former PACT President, for his leadership and guidance these past two years.
- Chairwoman Shapira virtually presented a resolution to retiring President Marcia Welsh of East Stroudsburg University, recognizing her many years of dedicated service to the East Stroudsburg University, its students and the System since 2012, and as its 13<sup>th</sup> president and first female president of the University. Dr. Driscoll, President of Indiana University and Chair of the Commission of Presidents, offered comments on behalf of the system presidents.
- Chairwoman Shapira virtually presented a resolution to Mr. Aven Bittinger, recognizing his term as a Student Board Member since 2019 and involvement with not only the Board of Governors, but many contributions on the Shippensburg campus. President Carter offered comments on Aven's accomplishments as a student leader on the campus of Shippensburg University.

Chairwoman Shapira moved **THAT BY ACCLAMATION THE BOARD ACCEPTS ALL THE RESOLUTIONS READ TODAY IN HONOR OF THOSE WHO HAVE SERVED THE STATE SYSTEM.**

Motion passed by acclamation.

### **ADJOURNMENT**

There being no further items of business to come before the Board, Chairwoman Shapira adjourned the meeting at 12:27 p.m.

### **EXECUTIVE SESSION**

The Board of Governors met in Executive Session from 12:45 p.m. to 1:14 p.m. following the Board meeting to discuss items related to personnel, litigation and other legal matters.

### **ATTEST:**

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Randy A. Goin Jr., Ph.D.  
Deputy Chancellor

The meeting webcast is available here: [https://www.youtube.com/watch?v=ZbqeP\\_JrdR8](https://www.youtube.com/watch?v=ZbqeP_JrdR8)